



# Certified Public Manager® Program

## Certified Public Manager® Program Proposed Schedule

- Day 1 How does knowing one's self influence leadership and management in the public sector?  
Why does government exist?
- Day 2 What is the difference between management and leadership?  
How do we navigate public problems, values, and choices?
- Day 3 What are the connections between my daily managerial duties and creating public value for the community and common good?
- Day 4 How do I navigate the ethical principles and situations that arise in the public sector?  
What are my personal values and how do I integrate those in my workplace?
- Day 5 How can I use my personal and positional power to positively influence my organization, and how do I balance the relationship between power and influence?
- Day 6 How do I select the appropriate strategies to resolve interpersonal conflicts in the workplace?
- Day 7 How can I use systems thinking, process improvement strategies, and gap analysis to study my organization and develop a plan for improvement?
- Day 8 How can I use qualitative and quantitative data to determine the effectiveness and efficiency of my organization?
- Day 9 How can I examine problems and create solutions using Results Based Accountability™?
- Day 10 How can I use oral communication to effectively lead in the public sector?
- Day 11 What are the powerful and important elements of presentations that I should include to communicate ideas, concepts, projects, recommendations, and reports?
- Day 12 How can I use written communication to effectively lead in the public sector?

- Day 13      What are the strategies I can use to identify and unleash the power of inclusion, diversity, values, talent, and individual differences to create a dynamic team?  
How can utilize my emotional intelligence to lead in the public sector?
- Day 14      How do successful teams develop, and how can I lead and facilitate their continued success?
- Day 15      As I lead positive change in the public sector, how can I provide stability, establish a vision, and help my team members prepare for and adapt to change?
- Day 16      What are the keys to motivating employees?  
How can I use performance coaching, counseling, and positive discipline to redirect unwanted behavior?
- Day 17      How can I delegate and empower employees in the public sector?
- Day 18      What strategies can I use to create a work environment where employees are highly productive and highly motivated through a framework of performance management?
- Day 19      How can I follow human resources guidelines and policies to create an environment that is legal and equitable?
- Day 20      What are the basic elements of a public sector budget, and how do I analyze trends associated with the budget?  
What tools can I use to share budget and expenditure data?
- Day 21      How do internal controls strengthen my capacity to manage effectively?
- Days 22-24      How can I demonstrate that my self-directed learning project has impacted my organization in a positive measurable way?